



# ArchivesSpace

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## Morningside Area Alliance records 4412857

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Description is written in: English.

Describing Archives: A Content Standard

### Rare Book and Manuscript Library

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Columbia University, Mail Code 1127  
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## Summary Information

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**Repository:** Rare Book and Manuscript Library  
**Creator:** Morningside Heights, Inc.  
**Creator:** Cathedral of St. John the Divine (New York, N.Y.)  
**Creator:** Cathedral Parkway  
**Creator:** Corpus Christi Church (New York, N.Y.)  
**Creator:** General Grant Houses  
**Creator:** International House of New York  
**Creator:** Manhattanville Houses  
**Creator:** Morningside Gardens  
**Creator:** Remedco (Miscellaneous information: Real Estate corporation.)  
**Creator:** St. Hilda's Church (New York, N.Y.)  
**Creator:** St. Hilda's and St. Hugh's Schools (New York, N.Y.)  
**Creator:** St. Luke's Hospital (New York, N.Y.)  
**Creator:** Morningsider (Miscellaneous information: Newspaper.)  
**Title:** Morningside Area Alliance records  
**ID:** 4412857  
**ID:** UA#0076  
**Date [inclusive]:** 1947-1992  
**Physical Description:** 149 linear feet 118 record cartons, 4 oversized flat boxes, 75 tubes, and 3 document boxes  
**Language of the Material:** English .  
**Abstract:** The Morningside Area Alliance is an organization working for community improvement on behalf of its member institutions in the Morningside Heights neighborhood in New York City. The organization was founded as Morningside Heights Inc. in 1947 through joint action of fourteen Morningside Institutions--Columbia University, St. Luke's Hospital, Cathedral Church of St. John the Divine, Teacher's College, Barnard College, Corpus Christi Church, Home for Old Men and Aged Couples, International House, Jewish Theological Seminary, Juilliard School of Music, St. Hilda's and St. Hugh's School, The Riverside

Church, Union Theological Seminary, and the Women's Hospital of St. Luke's Center--with the expressed purpose of "[promoting] the improvement of Morningside Heights as an attractive, residential, educational, and cultural area." The collection includes much, if not all, of the material that was created by the organization as part of its daily business from 1947 to 1992, when the materials were accessioned into University Archives at Columbia University. This includes records of the Board of Directors and the various Committees within the Alliance; assorted publications, reports, pamphlets, and theses both acquired and created by the organization; files of the different offices within the organization; maps, plans, and photographs used and created by the Alliance for its work; and the collected materials and files created for the organization's projects in different subject areas--specifically buildings, community services and programs, public safety, schools, and the Morningside General Neighborhood Renewal Plan. The collection also includes a large quantity of material rearranged into subject files on different areas of concern within the organization.

#### Preferred Citation

Identification of specific item; Date (if known); Morningside Area Alliance Records; Box and Folder; Box and Folder; University Archives, Rare Book & Manuscript Library, Columbia University in the City of New York.

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## Historical Note

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Morningside Area Alliance was founded as Morningside Heights Inc. in 1947, out of the recommendations of two Columbia University-instituted committees—acting University President Frank D. Fackenthal's Morningside Heights Development Committee, and the University's extant Committee on Research in Urban Land Use and Housing. Together the committees concluded that any work toward development, redevelopment, and institutional expansion in Morningside Heights would be wasted without collaboration across all institutions in the area. After initial meetings of institutional representatives from the fourteen institutions involved (Columbia University, St. Luke's Hospital, Cathedral Church of St. John the Divine, Teacher's College, Barnard College, Corpus Christi Church, Home for Old Men and Aged Couples, International House, Jewish Theological Seminary, Juilliard School of Music, St. Hilda's and St. Hugh's School, The Riverside Church, Union Theological Seminary, and the Women's Hospital of St. Luke's Center) during which the name of Morningside Heights Inc.

was agreed upon, Lawrence Orton, a member of the New York City Planning Commission, was appointed Directing Consultant, later to become Executive Director, and David Rockefeller was appointed president of the Executive Committee.

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## Historical Note

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The organization began by focusing on information gathering, mapping, and planning as a way to carry out the stated goal of "[promoting] the improvement of Morningside Heights as an attractive, residential, educational, and cultural area." The original certificate of incorporation further defines the methods, stating that the organization will strive to collect, study and disseminate information, research and data affecting the improvement, redevelopment, and advancement of the area; to appear before official bodies to accomplish these purposes; to increase cooperation between real estate and mortgage holders for the improvement of the district; to acquire property, provided it is necessary for these purposes; to further or cause activities which will in any manner further the intent and purposes given above.

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## Historical Note

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By the end of 1948 Morningside Heights Inc. made the decision to work towards neighborhood improvements by focusing on developing public housing and improving public schools.

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## Historical Note

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In addition the organization's housing-improvement mission, it was decided that Morningside Heights Inc. would act as a "clearing house" for all real estate purchases and transactions by the sponsoring institutions. To aid in this task, the stock corporation Remedco was founded in 1949 to act as the real estate arm of Morningside Heights Inc. Given the task of acting "as vehicle for any business activity...undertaken jointly" by the supporting institutions, Remedco was operated by a small executive committee made up of experienced real estate businessmen who could move more quickly and effectively than could the Board of Morningside Heights Inc. to complete real estate transactions. Remedco became instrumental in organizational efforts to rid the neighborhood of single room occupancy buildings, including the Bryn Mawr

which was purchased and cleared of tenants in 1964 by Remedco before being sold to Barnard College for institutional use. During its existence Remedco acted on a number of buildings in this manner.

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## Historical Note

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The efforts of Morningside Heights Inc. in the area of public housing were made vastly more effective by the passage of the Federal Housing Act of 1949. The Morningside-Manhattanville neighborhood was selected as a redevelopment area by the Mayor's Committee on Slum Clearance in 1950, and as part of the redevelopment process Morningside Heights Inc. was authorized to compile and present a long report on redevelopment of the neighborhood. The Morningside Housing Corporation--the company created to build the Morningside Gardens Housing Development under Title I--was founded within Morningside Heights Inc. in 1952, but immediately became an independent entity sharing executive membership with the organization. Morningside Gardens was opened in 1958. The design, demolition, and construction were carried out by the Morningside Housing Corporation, while Morningside Heights Inc. assisted in financing the project through Remedco and contributed to design and public relations through their persistent mission of information-gathering and distribution.

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## Historical Note

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The organization's work with redevelopment and renewal projects was again stimulated in 1960 when the city applied for a federal planning grant from the Housing and Home Finance Agency to create a General Neighborhood Renewal Plan (GNRP) for the area bounded by 100th and 125th streets and 8th Ave and the Hudson River, and to fund construction and the other costs of carrying out the plan. As part of this area, Morningside Heights Inc. was in a position to offer assistance to the GNRP effort. Assistance included preparing a public relations plan to stimulate interest in the project and offering secretarial and other services to the bodies created by the GNRP--mainly the Morningside Renewal Council. The Council, which was created by the City Housing and Redevelopment Board to advise it during the GNRP project, was composed of representatives from different institutions and community groups with a stake in the project, including Morningside Heights Inc. Ultimately the GNRP would lead to some conflict between the City and Morningside Heights Inc. due to the limitations of institutional expansion under the plan, which some institutions, and especially Columbia University, deemed unconstitutional. During the existence of the Morningside Renewal Council, and especially during the tense periods in the late 1960s and early 1970s there would

be an air of conflict in the Council proceedings and the interactions between Morningside Heights Inc, the bodies of the City, and the citizen and neighborhood groups of the area.

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## Historical Note

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The next largest area of Morningside Heights Inc. work was aid to public schools and programs for Morningside youth. The organization funded a music program in PS 125 and PS 165 from 1954-1958, and advocated for years on behalf of the effort to build another elementary school in Morningside Heights. PS 36, which had been proposed at least ten years earlier as PS 62, was eventually built in 1966 on Morningside Drive. The organization's strong push for a new elementary school was partially based in the findings of the Morningside Manhattanville Redevelopment study, which recommended additional education facilities for the neighborhood where they were currently lacking.

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## Historical Note

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Throughout its existence Morningside Heights Inc. worked to revitalize organized extracurricular youth activities in the neighborhood as part of a program intended to minimize the perceived causes of juvenile crime. In 1954 the organization began funding the Cathedral Summer Day Camp at the Cathedral of St. John the Divine and the Morningside Basketball league, which would continue under the Adult Youth Association when it was founded in 1958. The Stone Gym Youth Center was founded for similar purposes--a process which stretched from 1960 to 1962--and was aided by Morningside Heights Inc. but largely operated by the youth themselves. In 1977 the organization—now known as Morningside Area Alliance after a 1972 reorganization and name change recommended by internal committee—began sponsoring the Morningside Summer Streets Program which offered activities and day trips for kids in the neighborhood.

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## Historical Note

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Morningside Heights Inc. would continue its work against neighborhood crime on another front through direct action by the committee on Public Safety and the programs that came

out of it. In 1961 Morningside Heights Inc. began running a street patrol of hired security guards manning posts and walking beats throughout the neighborhood. The name was changed to the "Community Patrol" in 1969 and the program has continued through the present day. Throughout the 1970s and the early 1980s, in response to a perceived increase in street crime, the Alliance carried out the "Operation Alliance" initiative which included an increased street presence, flyers and posters aimed at educating the public about crime, and services to escort vulnerable citizens and work directly with "problem" youth.

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## Historical Note

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Much of the major work of Morningside Heights Inc./Morningside Area Alliance has been through the reports released to engage with the organization's planning as well as information-gathering and distribution mission. The organization released a large number of reports, plans, and studies of varying size and length, but some of the larger and most notable are the Morningside Manhattanville Redevelopment Report (1951), the Skidmore, Owings, and Merrill Report on Morningside Heights (1958), the Morningside Heights Core Area Study (1968), and the statistical and economic studies compiled by consultant Chester Rapkin (1951 as part of the Morningside Manhattanville Redevelopment Report, and 1970). The findings of these documents reflect much of the major work carried out by the organization, especially in the earlier part of its existence.

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## Historical Note

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The organization has also gone through many changes in membership due to inevitable shifting of institutions to and from the area. Starting with the fourteen original members, Corpus Christi Church withdrew from participation in Morningside Heights Inc. in 1959 and then rejoined in 1961. The Interchurch Center joined in 1960 after moving to Morningside Heights, as did Bank Street College of Education in 1968 and the Manhattan School of Music in 1969. St Hilda's and St Hugh's School joined in 1962. The Juilliard School withdrew from Morningside Heights Inc. in 1969 when it moved to the newly-constructed Lincoln Center.

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## Scope and Content

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This large collection contains the entirety of the materials produced and saved by Morningside Heights Inc. and the Morningside Area Alliance from the organization's inception in 1947 to the 1992 transfer of the records from the Alliance to Columbia University. It is likely that some items, especially those that more closely resembled personal correspondence of the officers (many of whom held their positions in Morningside Heights Inc./Morningside Area Alliance in addition to multiple other positions across the city and state of New York, in both public and private capacities), were retained by the individuals or discarded as they saw fit. The vast majority of all other materials that stayed with the files of the organization and its offices, however, are present in the collection.

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## Scope and Content

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The collection contains the records of the Board of Directors as well as the Executive Committee and the various committees that were formed at different times to address different issues. These records are mostly made up of the files for each meeting of the Board or committee, and contain the minutes of the meeting as well as copies of supporting materials distributed to those present. There are also occasional memoranda addressed to all members. The financial records and documents of the organization are also present, and range in form from receipts and stock certificates to financial planning documents and yearly audit and budget reports. These records exist not only for Morningside Area Alliance but also for some of the individual committees and their projects, as well as for Remedco. The files from the main office of the Morningside Area Alliance are present in the collection as well, and mostly contain the records of the secretarial work necessary to keep the organization running—including receipts, office equipment information, correspondence, and memos.

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## Scope and Content

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As part of the Alliance's information-gathering and distribution mission reports, plans, publications, theses, and dissertations on anything that concerned their mission were collected and these materials have been retained in the collection. These materials are most often concerned with education, youth programming and youth crime, public housing, and urban renewal, and were mostly published and written either specifically for the Alliance or for

the United States and New York State and City Government and their various agencies and authorities.

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## Scope and Content

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Many records were retained together with others compiled for a specific type of use. In this format, the collection contains a large group of subject files arranged alphabetically. In addition there are working files, separated by subject but presumably maintained specifically for ongoing work within the organization. The Alliance also ran a "Planning Center" which carried out the city and neighborhood-planning function to which the Alliance increasingly dedicated itself. The files for this body, were retained and are found together within the collection. Overall the largest piece of the collection are the project files, which are files containing the records of the various projects—separated by focus of project—undertaken by the Alliance, its committees, and the bodies those created. These are the files that contain the greatest depth of material in the collection, and include documentation of great detail such as hourly patrol log reports from the Morningside Community Patrol and data sheets from block surveys of building conditions in the Morningside area.

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## Scope and Content

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Photographs appear throughout many different parts of the collection. Those that were already filed within the materials of a specific series have been retained in this order and their presence is noted in the container list. Those that were not associated with any specific part of the collection have been separated into their own series. There are three major types of photographs in the collection: promotional photos, created for the sponsoring institutions; photos of building, redevelopment, and housing projects; and street photography depicting residents, street scenes, and activities in Morningside Heights.

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## Scope and Content

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Finally, the collection contains many large-format maps, plans, and diagrams created by the Alliance for both their planning and their information-gathering missions. Many of these

were created near the beginning of the organization's existence in its initial push to amass a collected body of neighborhood information where none had previously existed. These were retained separately within the collection, and so have been set apart as its own series.

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## Arrangement

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This collection is arranged in 15 series.

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## Administrative Information

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### Publication Statement

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### Revision Description

File created. EAD was imported spring 2019 as part of the ArchivesSpace Phase II migration. 2012-11-06 2019-05-20

### Restrictions on Access

This collection is located off-site. You will need to request this material at least three business days in advance to use the collection in the Rare Book and Manuscript Library reading room.

### Restrictions on Access

There are no restrictions on this collection.

### **Immediate Source of Acquisition**

Source of acquisition--Morningside Area Alliance, Inc. Method of acquisition--Transfer; Date of acquisition--1993.

### **Processing Information**

Records processed Soraya Ciego and Jeff Barton 2003.

### **Processing Information**

Records processed Charles Macquarie, Pratt Institute 2012 06/--/2012.

### **Processing Information**

Finding aid written Charles Macquarie, Pratt Institute 2012 06/--/2012.

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## **Related Materials**

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### **Selected Related Material**

[Columbia University. Office of the President. Central Files, 1890-1984 \[Bulk Dates: 1890-1983\]](#) Columbia University Archives [Historical Subject Files, 1870s-2012. \[Bulk Dates: 1968-1972\]](#). Columbia University Archives

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## **Controlled Access Headings**

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- Crime prevention
- Community development corporations
- Housing -- Finance -- Law and legislation

- Housing policy
- Libraries and schools
- Neighborhood government
- Community policing
- Public welfare
- Social service
- Social work with youth
- City planning
- Urban renewal
- New York (N.Y.)
- Harlem (New York, N.Y.) -- Morningside Heights -- 20th century
- Administrative records
- Base maps
- Budgets
- Bylaws (administrative records)
- Cadastral maps
- Correspondence
- Histories
- minutes (administrative records)
- Municipal plans (reports)
- Newspapers
- Newsletters
- Photographs
- Programs (documents)
- Regional plans (reports)
- Reports
- Statistics
- Theses
- Eisenhower, Dwight D (Dwight David), 1890-1969
- Fackenthal, Frank Diehl, 1883-1968
- Kirk, Grayson L. (Grayson Louis), 1903-1997
- Moses, Robert, 1888-1981
- Rockefeller, David, 1915-2017
- Wagner, Robert F (Robert Ferdinand), 1877-1953
- Bank Street College of Education
- Barnard College
- Columbia University
- Columbia University. Teachers College
- Jewish Theological Seminary of America
- Juilliard Musical Foundation
- Manhattan School of Music (New York, N.Y.)
- Morningside Heights, Inc.
- Morningside Area Alliance
- Riverside Church (New York, N.Y.)
- Rockefeller Brothers Fund
- Union Theological Seminary (New York, N.Y.)

## Collection Inventory

### Series I: Board of Directors and Community Committee Records, 1947-1992

#### Scope and Contents

This series contains the records of the Board of Directors for Morningside Heights Inc./Morningside Area Alliance, as well as the records of the Executive Committee and some of the various other committees that were formed over the years. The committee on cooperative housing and committee on education are some of the best represented here. The files usually contain the records of each meeting--the agenda and minutes, the materials distributed to those present at the meeting, memoranda for members, and occasionally correspondence between members and receipts or other items which were of concern to the board or those present at the meeting. Also included in this series are files from the office of one-time director Barney Weinberg. Correspondence is included in his files, as are a number of photographs and negatives made by Weinberg

Title/Description	Instances	
Board of Directors		
Board of Directors, Executive Committee, and Morningside Committee on Cooperative Housing: minutes,, 1949-1953	box 97	folder 20
Certificate of Incorporation, 1947	box 116	folder 20
Civil Defense Progress Report, 1951	box 116	folder 21
Cooperative Housing Project, 1950	box 116	folder 1
Educational and Cultural Organizations to approach about moving to Morningside Heights, circa, 1950	box 116	folder 23
"Housing Demand of Personnel Employed by the Institutions Located on Morningside Heights",, 1950	box 116	folder 8
"Housing Demand of Personnel Employed by the Institutions Located on Morningside Heights",, 1950	box 116	folder 12
Inter-Institutional Committee on Schools: Minutes, 1950	box 116	folder 9
Joint Meeting of School Committees, 1949	box 116	folder 25
Meeting, 1947 October 2	box 116	folder 39
Meetings, 1948 November 23-1949 29 November (3 Folders), 1948 November	box 116	folder 14 to 16
Meetings, 1948 January 15 and May 6 (2 Folders), 1948 January 15	box 116	folder 18 to 19
Meeting, 1949 August 4	box 116	folder 27
Meeting, 1950 January 26	box 116	folder 11
Meeting, 1950 May 18	box 116	folder 5

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Meeting, 1950 November 16	box 116	folder 2
Memorandum on Redevelopment of Morningside Heights, 1947	box 116	folder 43
Morningside Heights Development Committee, 1947	box 116	folder 42
Report on Continuing Program and Budget, 1949	box 116	folder 22
Report on Staff Activities, 1947	box 116	folder 40
Resolution in response to Redevelopment and Public Housing, 1949	box 116	folder 13
Resolutions, 1948	box 116	folder 34
School Survey: News Release, 1948	box 116	folder 17
Subcommittee on Law and Order: Minutes, 1950	box 116	folder 6
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1966-1969	box 22	folder 6
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1967-1968	box 8	folder 10
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1983-1985 (2 Folders), 1983-1985	box 105	folder 1 to 2
May 1985	box 105	folder 3
1985	box 105	folder 4
1979-1980	box 64	folder 17
1979-1981	box 9	folder 10
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1982-1984	box 9	folder 14
1985-1986	box 9	folder 15
1985-1989	box 9	folder 16
Names and Addresses, 1984-1989	box 9	folder 18
1987-1992	box 10	folder 1
1988-1989	box 10	folder 2
Extra Materials, 1988-1992	box 10	folder 3
1979-1992	box 10	folder 10
Correspondence, incoming, 1961-1963	box 22	folder 5
Community Programs Committee, 1965-1966	box 22	folder 4
Community Service Committee		
(Youth Service Committee), 1974-1980 (2 Folders), 1974-1980	box 104	folder 13 to 14
Memos, minutes, letters, 1975-1977	box 9	folder 5
Notes from meetings, budget, memos, 1978-1979	box 9	folder 8
notes of meetings, memos, agendas, 1980-1983	box 9	folder 12
members, minutes, agendas, and memos, 1980-1989	box 9	folder 19
1975-1982 (3 Folders), 1975-1982	box 21	folder 10 to 12
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Consultants Report on Supplementary Program at PS 125 by Patty Hales, 10, April 1951	box 97	folder 40
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Extra Copy Sheets for Newsletter, undated	box 53	folder 5
Inventory of Services 1969-1970 (3 Folders), 1969-1970	box 23	folder 20 to 22
Inventory of Services, 1966-1969	box 54	folder 17
Mailing Lists, 1966-1968	box 54	folder 27
Mailing Lists, 1970	box 52	folder 21
Materials Request Letters, 1970	box 52	folder 28
"Notes,", 1969-1970	box 54	folder 19
Public Relations Contacts and Steering Committee Records, 1970	box 54	folder 20
Reports to the Board of Directors, 1969-1970	box 55	folder 12
Telephone Requests, 1968-1970	box 53	folder 6
Executive Committee		
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1947 November 7 and December 11, 1947 November 7	box 116	folder 37 to 38
1948 April 13 and June 23 (2 Folders), 1948 April 13	box 116	folder 35 to 36
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1949 March 7, April 18, and June 16 (3 Folders), 1949 March	box 116	folder 29 to 31
1949 October 7	box 116	folder 26
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1950 March 28	box 116	folder 7
1950 July 20, June 23, and October 6 (2 Folders), 1950 July	box 116	folder 3 to 4

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1951 January 17	box 97	folder 43
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1951 September 6	box 97	folder 33
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1951 December 20	box 97	folder 22
1952	box 97	folder 3
1952-1954	box 8	folder 1
1955-1957	box 8	folder 3
1958-1963	box 8	folder 5
1964-1965	box 8	folder 7
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And Revised Bylaws (Morningside Renewal Council), 1966	box 8	folder 9
1967-1968	box 8	folder 11
1969-1971	box 8	folder 15
And Certificate of Incorporation, 1971-1974	box 9	folder 1
1975-1977	box 9	folder 3
1978-1979	box 9	folder 6
1980-1981	box 9	folder 9
And Committee Membership List, 1982-1984	box 9	folder 13
1985-1989	box 9	folder 17
Notes by Barney Weinberg, 1971-1972	box 100	folder 4
Fallacious Assumptions of Document of Committee to Save Our Homes, 1952	box 97	folder 6
George Ford letter to Robert Moses, 1951	box 97	folder 25
Institutional Committee on Schools Minutes, 1952	box 97	folder 10
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1968-1970	box 11	folder 8
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Inventory of Institutional Resources Available to Community in the Summer,, 1968-1969	box 53	folder 2
Lawrence Orton Memo to Morningside Committee on Cooperative Housing, 24, May 1951	box 97	folder 35

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List of Board of Estimate and City Planning Commission, 7, April 1952	box 97	folder 7
Memorandum for Sponsoring Institutions re Morningside Heights Cooperative Housing Project,, 1952	box 97	folder 21
Memorandum Re: Group Meetings, 26, March 1952	box 97	folder 11
"The Morningside Citizen," Committee Materials		
Newsletter, 1954-1966 (3 Folders), 1954-1966	box 22	folder 7 to 9
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Music Programs in Schools correspondence, 1956	box 100	folder 20
Morningside Citizens Committee on Schools: Announcements, 1951	box 97	folder 38
Morningside Committee on Cooperative Housing		
Memo on Project Status, 1952	box 97	folder 1
Minutes		
8November 1951	box 97	folder 27
20, September 1951	box 97	folder 32
15, May 1951	box 97	folder 37
11, January 1951	box 97	folder 45
1952	box 97	folder 8
1952	box 97	folder 13
1952	box 97	folder 17
8January 1952	box 97	folder 19
Releases from committee, 1, October 1951	box 97	folder 29
Statement by Committee at Conference of Borough President Wagner, 1951	box 97	folder 26
Morningside-Manhattanville Committee, undated	box 22	folder 11
Morningside Manhattanville Redevelopment News, 22, January 1951	box 97	folder 44
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### Scope and Contents

This series contains the bulk of the larger-scale reports and theses generated by consultants, employees of the organization, and students. For the most part they have either been written in conjunction with or in service of the Alliance. Where this is not the case, the reports were likely retained because they were on topics that affect or are affected by the organization. In some cases the contributing material to the report has been retained--i.e. tabulations of figures or preliminary drafts--but for most it is only the final published report that was retained.

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#### Scope and Contents

This series contains materials on education both collected and created by the Alliance. As opposed to the "Schools" subseries of the Project Files series, the materials that have been retained in this series are mostly concerned with educational programs in the community which fall outside of the standard offerings of the city's public education system. The series includes information on and examples of guides and resources for teachers and youth. There is also a large body of literature on programs created by the institutions that are meant to serve the members of the community, as well as literature on similar programs and options outside of these institutions-- such as the Peace Corps. For much of its existence the Alliance published an "Inventory of Resources" in the community and the educational materials that went into this publication are included here. Also collected are clippings on programs and institutions of higher education in the neighborhood, newsletters arising out of the area's educational programs, as well as publications and journals concerning the topic of urban education.

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Jewish Theological Seminary, 1965	box 119	folder 11
Manhattan School of Music, 1964-1965	box 119	folder 12
St Hilda's and St Hugh's School, 1965	box 119	folder 13
The Riverside Church and Union Theological Seminary, circa, 1965	box 119	folder 14

Columbia University, 1964-1965	box 119	folder 15
Letters to Public Relations Council, 1965	box 119	folder 16

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## Series IV: Financial Records, 1947-1990

### Scope and Contents

This series is made up of the various financial records generated by and for the Alliance. Much of the series is comprised of budget, financial, and audit reports created for the organization and produced yearly. Also included are materials and some correspondence about the stock options and institutional funding of the organization, especially from its early days as Morningside Heights Inc. In addition there are some materials about small-scale expenses and funding such as office supplies. This series is mostly concerned with the finances of Morningside Heights Inc./Morningside Area Alliance as itself. Materials relating to the finances of the bodies and organizations created by the Alliance usually appear with the rest of the materials on these groups, rather than in this series.

Title/Description	Instances	
1949, 1966, 1972, 1973, 1949, 1966, 1972, 1973	box 22	folder 22
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1971-1973	box 100	folder 7
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1983-1984	box 105	folder 7
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Funding Requests, 1979-1983	box 105	folder 20
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1976-1983	box 105	folder 18
Teachers College, 1977-1978	box 105	folder 19
Life: NHIC Finance Conference Minutes, 1961	box 22	folder 23
Reports: Audit, Budget, Financial		
1964-1986 (5 Folders), 1964-1986	box 112	folder 1 to 5
1965-1971	box 104	folder 9
1978-1984 (8 Folders), 1978-1984	box 105	folder 8 to 15
Yearly Statements: Budget and Financial		
1958-1970		

	box 8	folder 14
1969-1970, 1980-1983, 1986, 1989-1991, 1969-1970, 1980-1983, 1986, 1989-1991	box 11	folder 7
1973-1990	box 10	folder 4
1979-1981	box 105	folder 17
1982-1984	box 105	folder 16

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## Series V: General Publications, 1945-1978

### Scope and Contents

This is a small series, and contains publications that were not retained specifically with any other group. Publications that appear here are those —such as literary publications, histories, and religious publications. In addition there are directories and guidebooks--of New York City and otherwise--that have been retained under this category.

Title/Description	Instances	
Two Views of New York City," articles by Roger Starr and Eli Ginsberg, 1971	box 8	folder 18
One Year Later: An Assessment of the Nation's Response to the Crisis Described by the National Advisory Committee on Civil Disorders,, undated	box 11	folder 17
The Black Pages: Business and Professional Directory, 1971-1972	box 20	folder 19
Bouw (Dutch), 1956	box 24	folder 9
Bricks and Mortarboards: A Report on College Planning and Building, 1964	box 24	folder 10
The Impact of Dislocation from Urban Renewal Areas on Small Businesses, 1960	box 24	folder 11
History of the Second World War, 1945	box 24	folder 12
Transcript of the Stenographic Record of the Speakers in Opposition to Calendar #11,, 1965	box 24	folder 13
Assorted News Clippings, 1964	box 89	folder 8
Clippings: Puerto Ricans, 1948-1957	box 89	folder 9
Drug Facts, narcotics addictions, 1970-1971	box 91	folder 10
Directory of Information Resources in the US, 1965	box 91	folder 11
"All Night New York Handbook," 1978	box 99	folder 1
"A Truce in the War between Universities and Cities" by Kermit C. Parsons,, 1963	box 99	folder 2

"Population and Housing: 1950, 1957 and 1960" and "Morningside Heights: A Profile of the Area and its Residents," 1950-1960, 1950, 1957, 1950-1960	box 99	folder 3
"A Guide to Morningside Heights" by M. H. Inc. and Scientific American article "The Uses of Land in Cities" by Charles Abrams, 1963, 1965, 1963, 1965	box 99	folder 4
"Prospects for Rehabilitation: A demonstration study of housing in Morningside Heights, New York City" by New York State Temporary State Housing Rent Commission,, 1960	box 99	folder 5
Maps, Signs, and Pamphlets, 1962-1972	box 99	folder 11
Living in Morningside Heights, 1968	box 100	folder 6
Columbia University Newsletter and Interstate Security Newsletter, 1964, 1965, 1968, 1964, 1965, 1968	box 100	folder 8
Adult-Youth Association and Manhattanville Neighborhood Center publications, circa, 1955	box 100	folder 9
"A New Breed of Indians in New York City" article by Moran S. Jethwani, 1975	box 100	folder 10
"A Practical Guide to Your Community" address book, undated	box 100	folder 29
Riverdale Children's Association: "One Way to Help Families Keep off Welfare Rolls" Pamphlet, circa, 1969	box 117	folder 19

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## Series VI: Government Programs and Publications, 1949-1978

### Scope and Contents

This series contains information and publications generated by either city, state, or federal government agencies. By far the majority of the materials are on programs and publications of the United States Government. In line with the Alliance's early mission and work, the materials are mostly concerned with public housing as well as the legislation and funding affecting these programs. Grant notifications on projects carried out by the Alliance are included here. Some court records concerning housing in the city of New York have also been retained, along with official record of action on housing legislation in both the New York State and United States Legislatures.

Title/Description	Instances	
Urban Renewal Hearings, 1963	box 2	folder 1
Urban Renewal and Housing, 1956, 1961-1962, 1956, 1961-1962	box 2	folder 2
Urban Renewal and Housing, 1963-1964	box 2	folder 3
Workable Programs for Community Improvement, 1961-1962	box 2	folder 4

Clippings for Civil Service Job Posting and Article for Urban Renewal Field Representative,, 1966	box 2	folder 5
How to Make and Use Local Housing Surveys, 1954	box 2	folder 6
Management of Housing for Senior Citizens - Housing and Home Finance Agency,, 1961	box 3	folder 1
Selected Reading list in Delinquency and Crime, 1963	box 3	folder 2
Housing and the Elderly, booklets and articles, 1961, 1972, 1961, 1972	box 3	folder 11
Urban Renewal Notes, 1962	box 3	folder 13
Investigation of Housing, Hearings before the House of Representatives, 1955	box 3	folder 15
Cooperative Housing pamphlets, 1961	box 3	folder 18
Comprehensive Annual Social Services Program Plan Component; proposed and final versions,, 1978	box 20	folder 7
New York City Court of Special Sessions, Annual Report 1950, 1951, 1950, 1951	box 50	folder 17
Plans to Improve Housing Conditions, 1956, 1958-1959, 1956, 1958-1959	box 50	folder 18
Legislative Information Bulletin, 1959-1960	box 50	folder 30
Legislation Pamphlets on Housing, 1959-1960	box 50	folder 31
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Science Education Materials from NASA, 1960-1964 (2 Folders), 1960-1964	box 54	folder 3 to 4
About the Poor, Some Facts and Some Fictions, 1968	box 91	folder 9
Housing and Urban Development		
Code Enforcement Letters, 1966-1968	box 115	folder 21
Transmittal Notices, 1968-1971	box 115	folder 22
Youth Service News, 1956-1960	box 119	folder 23

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## Series VII: Main Office Files, 1946-1991

### Scope and Contents

This series is made up of the materials retained from the Alliance's main office, and the employees and functions which were located there. There is a collection of contact information along with a chronological file of correspondence directed to the main office. A particularly valuable resource that appears in this series is the entire run of the Alliance's Staff Notes newsletter--in existence for almost as long as the organization itself--as well as material on the writing and publishing of this document. Some

human resources materials are included as well as a collection of "Historical Files," organizational files from the beginning of Morningside Heights Inc. which were apparently set apart from the others.

Title/Description	Instances	
Collected Materials on Housing, Public Safety, and Schools		
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1953	box 7	folder 2
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Correspondence Outgoing, Chronological Files		
1960-1968 (12 Folders), 1960-1968	box 5	folder 1 to 12
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1975-1982 (9 Folders), 1975-1982	box 6	folder 9 to 17
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Service Directories, 1950-1958 (3 Folders), 1950-1958	box 62	folder 2 to 4
Community Services Survey, 1956-1959 (2 Folders), 1956-1959	box 62	folder 5 to 6
Five Year Report, 1946-1954	box 62	folder 7
General Morningside Heights History, 1955	box 62	folder 8
Institutional Committee on Schools, 1949-1958	box 62	folder 9
Morningside Players, 1956	box 62	folder 10
K-3 School, 1947-1953	box 62	folder 11
Music Program at PS 125, 1956-1962 (2 Folders), 1956-1962	box 62	folder 12 to 13
Puerto Rican Data, 1950-1958	box 62	folder 14
West Side Spanish Committee, 1953	box 62	folder 15
Morningside Heights Area Publicity, 1956-1962	box 62	folder 16
The Morningsider, 1962 (2 Folders), 1962	box 62	folder 17 to 18
CBS Film "Morningside Apartments," 1954 (16 mm projection reel, safety film), 1954	box 63	folder 1

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Citizen's Housing and Planning Council, 1956-1962	box 63	folder 3
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Jacob Javits Correspondence, 1950-1952	box 63	folder 5
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American City Magazine, 1953	box 63	folder 7
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Home for Old Men and Aged Couples, 1952-1963	box 63	folder 20
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Schools, Fundraising, Public Safety, Community, Medical, and Property,, 1954-1956	box 7	folder 4
Health and Welfare, Community Related Issues, Committee Reports/Minutes, Public Safety, and Board Meetings,, 1957	box 7	folder 5
Community Programs and Public Safety, 1958	box 7	folder 6
Housing, Commendations, Community Programs/ Meetings, Financial Statements, Schools,, 1959	box 7	folder 7
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Proposal, Planning Program, Committee Minutes, Report, and Public Safety Statement,, 1964	box 7	folder 13
Letter, Report, Minutes, Newsletter, Security News, and Memos, 1965	box 7	folder 14
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Morningside Heights Core Area Real Estate Study, 1968	box 22	folder 30
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Records of Holdings, 1948-1949	box 98	folder 17
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Claremont Inn, Plans and Correspondence, 1949	box 98	folder 20
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## Series VIII: Maps and Plans, 1947-1984

### Scope and Contents

One of the largest founding mandates for the Alliance was the gathering and mapping of information that had previously been unavailable. Most of the large-format copies of these maps, and occasionally their accompanying architectural or neighborhood plans, have been retained in this series. The maps and plans are almost exclusively of the neighborhood of Morningside Heights, but occasionally maps of neighborhoods in the vicinity or maps of the entire city are included. A wide variety of information has been mapped onto the materials in this series, including demographic, population, land use, zoning, transportation, institutional expansion, economic, and physical building characteristics. Most of the maps appear to have been made as part of major studies carried out by the Alliance, especially the Morningside-Manhattanville Redevelopment Report (1951) and the Morningside Heights Core Area Study (1968).

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## Series IX: Photographs, 1949-1969

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This series is comprised of the photographic materials in the collection which were not already filed with the materials of another series. Photographs located in the files of another series have been left there and their presence noted in the container list. Included in this series are a large number of promotional photos from the various sponsoring institutions, along with many photographs of buildings and facilities in Morningside Heights. Most of these photos were created or collected for use in reports published by the Alliance. Also included are the contents of a photo exhibit displaying the photography of Richard Conrad depicting mostly street scenes around Morningside Heights as well as the inhabitants of the neighborhood. The text of the exhibit, though it has not been associated with any particular group of photos, has also been retained.

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### Scope and Contents

This series consists of the files compiled by the planning arm of the Alliance for use in neighborhood planning and its large role in the organization's published reports. The files in this series are mostly organized on a certain subject, city, government body, or institution and are arranged roughly alphabetically. Also included are the different indices created for the organization's maps and charts.

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## Series XI: Project Files, 1947-1989

### Scope and Contents

This large series is made up of material both generated by and used by the bodies the Alliance created to carry out the various projects it undertook. The series has been broken up into subseries according to the scope of the projects.

### Subseries 11.1. Buildings, 1947-1982

#### Scope and Contents

This subseries contains the materials generated by the Alliance's projects concerning the built environment and infrastructure in Morningside Heights. Included are clippings and information on certain buildings and facilities of interest to the organization, as well as pamphlets and information about the issues involved with redevelopment, public housing, and slum clearance. The Alliance also kept extensive records on the condition of buildings in the neighborhood and the history of their ownership--block by block, house by house in most cases--and these are included here. Those buildings of interest that showed up in the City's court calendars for various complaints--usually unsafe or unsanitary conditions--were also heavily tracked, the documentation of which has been retained. Finally, records on the construction and finance of Morningside Gardens are found in this series as well.

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A Fall 1949 booklet of courses offered by the Jefferson School of Social Science, which was owned and operated by the Communist Party, is found in this folder. We think it is here because Elizabeth

Barker was on the teaching staff of the school as well as involved in the "Save Our Homes" Committee.

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## Subseries 11.2. Community Services and Programs, 1953-1988

### Scope and Contents

This subseries is made up of records of the Alliance's work to increase services to the community in a variety of areas, but mostly in services and activities to be provided to neighborhood youth outside of schools. Appearing here are directories and inventories of neighborhood services, publications on existing city and state-wide services by both public and private enterprise, and publications and plans about how to increase offerings of community-service programs within the neighborhood. As part of this function the Alliance also tracked and recorded services and programs offered by the sponsoring institutions--such as continuing education offered at Columbia University for community members--and put together many services of its own--such as the Stone Gym Youth Center, several summer camps and activities, and several sports leagues. The records of these endeavors--including contracts, receipts, registrations, and publications--are found in this subseries.

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### **Subseries 11.3. General Neighborhood Renewal Plan, 1947-1979**

#### **Scope and Contents**

This subseries contains mostly reports and their contributing materials generated by the Alliance to assist and influence the GRNP process. Publications which preceded the existence of the GNRP--such as materials on slum clearance and on Title I housing--have also been occasionally filed in this subseries,

presumably as source material for the overall character and construction of the neighborhood. A large collection of news clippings on the plan have also been retained here. The GNRP was carried out through many different individual projects, which generated documentation for themselves--most of which can be found here. The Morningside Heights Core Area Study and its contributing materials have also been filed in this subseries.

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"Sunrise Over Morningside" New York Time Reprints, 1964	box 103	folder 17
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"Morningside Heights" Redevelopment Report and report layout draft, circa, 1959	box 119	folder 41
"Fourth Report on Building Code Enforcement Program in Morningside Heights" and Press Releases, Correspondence, Schedules, and Notes for release of "Morningside Heights" Redevelopment Report,, 1959-1961	box 119	folder 42

## Subseries 11.4. Public Safety, 1954-1989

### Scope and Contents

This subseries is made up of the materials generated and retained by the Alliance through its broad efforts to improve public safety in Morningside Heights. The records of the Morningside Street Patrol (later changed to "Community Patrol") are found here, and include patrol logs, dispatch records, and collected complaints to and about the service, amongst other items. The records of the "Operation Alliance" project are also included here. The project was made up of several different arms--including an escort service for vulnerable citizens, a campaign to increase public awareness about safety issues, and work directly with criminals and problem individuals--and all are heavily documented in this

subseries along with the documentation necessary for the grants that funded the project. Also collected here are pamphlets and publications on public safety and public safety programs across the country.

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**Conditions Governing Access**

(Restricted until 2060)

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Barnard Alumnae Magazine, 1966	box 103	folder 31

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## Series XII: Remedco, 1946-1953

### Scope and Contents

This relatively small series consists of materials created by Remedco in carrying out its mission. It includes the records of the Remedco's creation and function as a stockholder's corporation--certificate of incorporation, board meeting minutes and files, stock certificates and financial documents, and correspondence with the sponsoring institutions who purchased shares. Also included are "Prospecti" for the city blocks where Remedco was considering purchasing property.

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Charts and Tables, 1947, 1950, 1947, 1950	box 111	folder 3
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## Series XIII: Subject Files, 1944-1990

### Scope and Contents

The subject files are files that were collected and placed together to provide information on subjects of interest to the Alliance--which range from housing and redevelopment to education and youth. The

files are mostly arranged alphabetically, but a small final section that had never been filed among the rest remains out of order. Larger topics are broken up into subheadings underneath the main topic. The subject files are a good place to begin research, and they cover a very wide variety of topics that include the tasks the organization undertook along with the workings of the Alliance itself and the various bodies it has created.

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## Series XIV: Urban Renewal, 1949-1977

### Scope and Contents

This series is composed of pamphlets, publications, reports, and other materials having to do with urban renewal--a topic of central concern to the Alliance, especially in its early years as Morningside Heights Inc. The majority of items in the series are reports and publications on specific urban renewal projects or on general renewal programs--in New York City and elsewhere. The series also contains information collected on urban renewal programs and funding carried out by the federal government, and some information on the legislation regarding these programs.

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A Proposal for a Demonstration Program in Total Community Redevelopment by Michael Coffey,, 1963	box 3	folder 8
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Housing Primer by Elinor G. Black, 1964	box 3	folder 10
Maintaining Decent Dwellings, Code Enforcement, 1963	box 3	folder 12
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## Series XV: Working Files, 1949-1969

### Scope and Contents

Another relatively small series, this part of the collection consists of files that accumulated while projects were in progress. These files remained separated from the materials of any other series though the items themselves are from the Alliance's early days as Morningside Heights Inc. The files consist mostly of collected information on a certain topic, filed together with correspondence and other information necessary to conduct business. Where an order is present the files are arranged alphabetically, however the entire alphabetical arrangement is not represented in the collection and it is likely some files were removed and filed into the materials of other series at a date preceding final processing.

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